

Annual Report for Ulster County Resource Recovery Agency

Fiscal Year Ending: 12/31/2020

Run Date: 04/03/2021  
 Status: CERTIFIED  
 Certified Date: 04/03/2021

**Governance Information (Authority-Related)**

Question		Response	URL (If Applicable)
1.	Has the Authority prepared its annual report on operations and accomplishments for the reporting period as required by section 2800 of PAL?	Yes	<a href="https://ucra.org/wp-content/uploads/2021/04/2020-Operations-and-Accomplishments-Internal-Control-Assessment-Real-Property.pdf">https://ucra.org/wp-content/uploads/2021/04/2020-Operations-and-Accomplishments-Internal-Control-Assessment-Real-Property.pdf</a>
2.	As required by section 2800(9) of PAL, did the Authority prepare an assessment of the effectiveness of its internal controls?	Yes	<a href="https://ucra.org/wp-content/uploads/2021/04/2020-Operations-and-Accomplishments-Internal-Control-Assessment-Real-Property.pdf">https://ucra.org/wp-content/uploads/2021/04/2020-Operations-and-Accomplishments-Internal-Control-Assessment-Real-Property.pdf</a>
3.	Has the lead audit partner for the independent audit firm changed in the last five years in accordance with section 2802(4) of PAL?	Yes	N/A
4.	Does the independent auditor provide non-audit services to the Authority?	No	N/A
5.	Does the Authority have an organization chart?	Yes	<a href="https://ucra.org/wp-content/uploads/2021/03/Org-Chart-3-10-21-For-Web.pdf">https://ucra.org/wp-content/uploads/2021/03/Org-Chart-3-10-21-For-Web.pdf</a>
6.	Are any Authority staff also employed by another government agency?	No	
7.	Has the Authority posted their mission statement to their website?	Yes	<a href="https://ucra.org/wp-content/uploads/2020/01/UCRRA-Mission-Statement.pdf">https://ucra.org/wp-content/uploads/2020/01/UCRRA-Mission-Statement.pdf</a>
8.	Has the Authority's mission statement been revised and adopted during the reporting period?	No	N/A
9.	Attach the Authority's measurement report, as required by section 2824-a of PAL and provide the URL.		<a href="https://ucra.org/wp-content/uploads/2021/04/2020-Authority-Mission-Statement-Performance-Measurement-Report.pdf">https://ucra.org/wp-content/uploads/2021/04/2020-Authority-Mission-Statement-Performance-Measurement-Report.pdf</a>

**Governance Information (Board-Related)**

Question	Response	URL (If Applicable)
1. Has the Board established a Governance Committee in accordance with Section 2824(7) of PAL?	Yes	N/A
2. Has the Board established an Audit Committee in accordance with Section 2824(4) of PAL?	Yes	N/A
3. Has the Board established a Finance Committee in accordance with Section 2824(8) of PAL?	Yes	N/A
4. Provide a URL link where a list of Board committees can be found (including the name of the committee and the date established):		<a href="https://ucrra.org/wp-content/uploads/2021/01/2021-Board-Committee-Members.pdf">https://ucrra.org/wp-content/uploads/2021/01/2021-Board-Committee-Members.pdf</a>
5. Does the majority of the Board meet the independence requirements of Section 2825(2) of PAL?	Yes	N/A
6. Provide a URL link to the minutes of the Board and committee meetings held during the covered fiscal year		<a href="https://ucrra.org/about-us/board-of-directors-meetings-minutes/">https://ucrra.org/about-us/board-of-directors-meetings-minutes/</a>
7. Has the Board adopted bylaws and made them available to Board members and staff?	Yes	<a href="https://ucrra.org/wp-content/uploads/2020/01/AgencyByLawsFinal2011.pdf">https://ucrra.org/wp-content/uploads/2020/01/AgencyByLawsFinal2011.pdf</a>
8. Has the Board adopted a code of ethics for Board members and staff?	Yes	<a href="https://ucrra.org/wp-content/uploads/2020/01/codeofethics.pdf">https://ucrra.org/wp-content/uploads/2020/01/codeofethics.pdf</a>
9. Does the Board review and monitor the Authority's implementation of financial and management controls?	Yes	N/A
10. Does the Board execute direct oversight of the CEO and management in accordance with Section 2824(1) of PAL?	Yes	N/A
11. Has the Board adopted policies for the following in accordance with Section 2824(1) of PAL?		
Salary and Compensation	Yes	N/A
Time and Attendance	Yes	N/A
Whistleblower Protection	Yes	N/A
Defense and Indemnification of Board Members	Yes	N/A
12. Has the Board adopted a policy prohibiting the extension of credit to Board members and staff in accordance with Section 2824(5) of PAL?	Yes	N/A
13. Are the Authority's Board members, officers, and staff required to submit financial disclosure forms in accordance with Section 2825(3) of PAL?	Yes	N/A
14. Was a performance evaluation of the board completed?	Yes	N/A
15. Was compensation paid by the Authority made in accordance with employee or union contracts?	Yes	N/A
16. Has the board adopted a conditional/additional compensation policy governing all employees?	Yes	<a href="https://ucrra.org/wp-content/uploads/2020/01/Misc-Policies.pdf">https://ucrra.org/wp-content/uploads/2020/01/Misc-Policies.pdf</a>

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**Board of Directors Listing**

<b>Name</b>	<b>BEINKAFNER, KATHERINE</b>	<b>Nominated By</b>	<b>Local</b>
<b>Chair of the Board</b>	<b>No</b>	<b>Appointed By</b>	<b>Local</b>
<b>If yes, Chair Designated by</b>		<b>Confirmed by Senate?</b>	<b>N/A</b>
<b>Term Start Date</b>	<b>1/1/2020</b>	<b>Has the Board Member/Designee Signed the Acknowledgement of Fiduciary Duty?</b>	<b>Yes</b>
<b>Term Expiration Date</b>	<b>12/31/2022</b>	<b>Complied with Training Requirement of Section 2824?</b>	<b>Yes</b>
<b>Title</b>		<b>Does the Board Member/Designee also Hold an Elected or Appointed State Government Position?</b>	<b>No</b>
<b>Has the Board Member Appointed a Designee?</b>		<b>Does the Board Member/Designee also Hold an Elected or Appointed Municipal Government Position?</b>	<b>No</b>
<b>Designee Name</b>		<b>Ex-Officio</b>	

<b>Name</b>	<b>LANDI, CHARLES</b>	<b>Nominated By</b>	<b>Local</b>
<b>Chair of the Board</b>	<b>No</b>	<b>Appointed By</b>	<b>Local</b>
<b>If yes, Chair Designated by</b>		<b>Confirmed by Senate?</b>	<b>N/A</b>
<b>Term Start Date</b>	<b>1/1/2020</b>	<b>Has the Board Member/Designee Signed the Acknowledgement of Fiduciary Duty?</b>	<b>Yes</b>
<b>Term Expiration Date</b>	<b>12/31/2022</b>	<b>Complied with Training Requirement of Section 2824?</b>	<b>Yes</b>
<b>Title</b>		<b>Does the Board Member/Designee also Hold an Elected or Appointed State Government Position?</b>	<b>No</b>
<b>Has the Board Member Appointed a Designee?</b>		<b>Does the Board Member/Designee also Hold an Elected or Appointed Municipal Government Position?</b>	<b>No</b>
<b>Designee Name</b>		<b>Ex-Officio</b>	

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<b>Name</b>	<b>MITTEN, LISA</b>	<b>Nominated By</b>	<b>Local</b>
<b>Chair of the Board</b>	<b>No</b>	<b>Appointed By</b>	<b>Local</b>
<b>If yes, Chair Designated by</b>		<b>Confirmed by Senate?</b>	<b>N/A</b>
<b>Term Start Date</b>	<b>3/19/2019</b>	<b>Has the Board Member/Designee Signed the Acknowledgement of Fiduciary Duty?</b>	<b>Yes</b>
<b>Term Expiration Date</b>	<b>12/31/2021</b>	<b>Complied with Training Requirement of Section 2824?</b>	<b>Yes</b>
<b>Title</b>		<b>Does the Board Member/Designee also Hold an Elected or Appointed State Government Position?</b>	<b>No</b>
<b>Has the Board Member Appointed a Designee?</b>		<b>Does the Board Member/Designee also Hold an Elected or Appointed Municipal Government Position?</b>	<b>No</b>
<b>Designee Name</b>		<b>Ex-Officio</b>	

<b>Name</b>	<b>MYERS, JOANNE</b>	<b>Nominated By</b>	<b>Local</b>
<b>Chair of the Board</b>	<b>No</b>	<b>Appointed By</b>	<b>Local</b>
<b>If yes, Chair Designated by</b>		<b>Confirmed by Senate?</b>	<b>N/A</b>
<b>Term Start Date</b>	<b>3/19/2019</b>	<b>Has the Board Member/Designee Signed the Acknowledgement of Fiduciary Duty?</b>	<b>Yes</b>
<b>Term Expiration Date</b>	<b>12/31/2021</b>	<b>Complied with Training Requirement of Section 2824?</b>	<b>Yes</b>
<b>Title</b>		<b>Does the Board Member/Designee also Hold an Elected or Appointed State Government Position?</b>	<b>No</b>
<b>Has the Board Member Appointed a Designee?</b>		<b>Does the Board Member/Designee also Hold an Elected or Appointed Municipal Government Position?</b>	<b>No</b>
<b>Designee Name</b>		<b>Ex-Officio</b>	

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<b>Name</b>	<b>WADNOLA, FRED</b>	<b>Nominated By</b>	<b>Local</b>
<b>Chair of the Board</b>	<b>Yes</b>	<b>Appointed By</b>	<b>Local</b>
<b>If yes, Chair Designated by</b>	<b>Elected by Board</b>	<b>Confirmed by Senate?</b>	<b>N/A</b>
<b>Term Start Date</b>	<b>1/1/2018</b>	<b>Has the Board Member/Designee Signed the Acknowledgement of Fiduciary Duty?</b>	<b>Yes</b>
<b>Term Expiration Date</b>	<b>12/31/2020</b>	<b>Complied with Training Requirement of Section 2824?</b>	<b>Yes</b>
<b>Title</b>		<b>Does the Board Member/Designee also Hold an Elected or Appointed State Government Position?</b>	<b>No</b>
<b>Has the Board Member Appointed a Designee?</b>		<b>Does the Board Member/Designee also Hold an Elected or Appointed Municipal Government Position?</b>	<b>No</b>
<b>Designee Name</b>		<b>Ex-Officio</b>	

**Staff Listing**

Name	Title	Group	Department/ Subsidiary	Union Name	Bargainin g Unit	Full Time/ Part Time	Exempt	Base Annualized Salary	Actual salary paid to the individual	Overtime paid by Authority	Performance Bonus	Extra Pay	Other Compensation/ Allowances/ Adjustments	Total Compensation	Individual also paid by another entity to perform the work of the Authority	If yes, Is the payment made by State or local government
BORCHERDT, JEFFREY	MECHANIC	Operational	VMF	TEAM STER S		FT	Yes	\$49,754.00	\$49,734.00	\$27,197.00	\$0.00	\$1,450.00	\$712.00	\$79,093.00	No	
BOUCHARD, MICHELLE	CLERICAL SECRETARY	Administrative and Clerical				PT	Yes	\$16,183.00	\$16,278.00	\$0.00	\$0.00	\$0.00	\$0.00	\$16,278.00	No	
BUONOCORE, GIOVANNI	SORTING LINE WORKER	Operational	MRF	TEAM STER S		FT	Yes	\$30,742.00	\$27,746.00	\$4,180.00	\$0.00	\$0.00	\$416.00	\$32,342.00	No	
CEDENO, PEDRO	DRIVER/OP ERATOR	Operational	TRANSFER STATION	TEAM STER S		FT	Yes	\$42,176.00	\$42,637.00	\$7,342.00	\$0.00	\$0.00	\$0.00	\$49,979.00	No	
COFFEY, JOSEPH	LEAD TRANSFER STATION OPERATOR	Operational	TRANSFER STATION	TEAM STER S		FT	Yes	\$52,790.00	\$46,475.00	\$9,663.00	\$0.00	\$20,955.00	\$88.00	\$77,181.00	No	
CRAIG, DAVID	SORTING LINE WORKER	Operational	MRF	TEAM STER S		PT	Yes	\$9,682.00	\$14,769.00	\$0.00	\$0.00	\$0.00	\$0.00	\$14,769.00	No	
CUNNINGHAM HUGHES, KIM	SCALEHO USE OPERATOR	Operational		TEAM STER S		FT	Yes	\$43,763.00	\$4,188.00	\$583.00	\$0.00	\$0.00	\$16.00	\$4,787.00	No	
DEGRAFF, TIMOTHY	CONTROLLE R	Managerial				FT	Yes	\$95,000.00	\$106,865.00	\$0.00	\$0.00	\$8,915.00	\$9.00	\$115,789.00	No	
DELGADO, ENGEL	SCALEHO USE OPERATOR	Operational	TRANSFER STATION	TEAM STER S		FT	Yes	\$43,763.00	\$44,396.00	\$9,598.00	\$0.00	\$0.00	\$360.00	\$54,354.00	No	
FRANCE, MELINDA	RECYCLING EDUCATOR	Administrative and Clerical				FT	Yes	\$53,928.00	\$54,823.00	\$751.00	\$0.00	\$4,976.00	\$0.00	\$60,550.00	No	
GEUSS, JARED	DRIVER/OP ERATOR	Operational	TRANSFER STATION			PT	Yes	\$8,436.00	\$7,140.00	\$0.00	\$0.00	\$0.00	\$0.00	\$7,140.00	No	
GLEASON, ROBERT	TRANSFER STATION OPERATOR	Operational	TRANSFER STATION	TEAM STER S		FT	Yes	\$46,862.00	\$46,841.00	\$11,380.00	\$0.00	\$1,450.00	\$112.00	\$59,783.00	No	

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JONES, LISA	SORTING LINE WORKER	Operationa	MRF	TEAM STER S		FT	Yes	\$30,742.00	\$14,645.00	\$1,950.00	\$0.00	\$0.00	\$112.00	\$16,707.00	No	
KAMAE, JOSHUA	SORTING LINE WORKER	Operationa	MRF	TEAM STER S		FT	Yes	\$27,668.00	\$2,128.00	\$1,327.00	\$0.00	\$0.00	\$64.00	\$3,519.00	No	
KERN, JOSEPH	SORTING LINE WORKER	Operationa	MRF	TEAM STER S		FT	Yes	\$30,742.00	\$31,745.00	\$15,914.00	\$0.00	\$1,450.00	\$856.00	\$49,965.00	No	
LENAHAN, MICHAEL	DRIVER/OP ERATOR	Operationa	TRANSFER STATION	TEAM STER S		FT	Yes	\$46,862.00	\$45,257.00	\$19,202.00	\$0.00	\$0.00	\$312.00	\$64,771.00	No	
LOPIANO, AMY	CHIEF ACCOUNTIN G CLERK	Administra tive and Clerical				FT	Yes	\$61,908.00	\$61,879.00	\$0.00	\$0.00	\$5,561.00	\$0.00	\$67,440.00	No	
MAGGIORE, WILLIAM	LABORER	Operationa	MRF	TEAM STER S		FT	Yes	\$40,851.00	\$40,832.00	\$6,788.00	\$0.00	\$1,450.00	\$48.00	\$49,118.00	No	
MARKLE III, DONALD	DRIVER/OP ERATOR	Operationa				PT	Yes	\$8,956.00	\$5,810.00	\$0.00	\$0.00	\$0.00	\$0.00	\$5,810.00	No	
MARKLE JR, DONALD	LEAD SCALEHO USE OPERATOR	Operationa	TRANSFER STATION	TEAM STER S		FT	Yes	\$52,790.00	\$52,766.00	\$9,756.00	\$0.00	\$1,450.00	\$120.00	\$64,092.00	No	
MARTINEZ- CRUZ, MARCELA	SCALEHO USE OPERATOR	Operationa	TRANSFER STATION	TEAM STER S		FT	Yes	\$39,387.00	\$28,995.00	\$11,636.00	\$0.00	\$0.00	\$128.00	\$40,759.00	No	
NERONE, THOMAS	TRANSFER STATION OPERATOR	Operationa	TRANSFER STATION	TEAM STER S		FT	Yes	\$46,862.00	\$46,841.00	\$8,809.00	\$0.00	\$1,450.00	\$72.00	\$57,172.00	No	
PARADIES JR, BARRY	MECHANIC	Operationa	VMF	TEAM STER S		FT	Yes	\$49,754.00	\$49,731.00	\$7,582.00	\$0.00	\$1,450.00	\$160.00	\$58,923.00	No	
PARKEN, WILLIAM	LABORER	Operationa	TRANSFER STATION	TEAM STER S		FT	Yes	\$43,763.00	\$31,119.00	\$6,670.00	\$0.00	\$27,240.00	\$264.00	\$65,293.00	No	
PEONE, ANGELINA	RECYCLING COORDINAT	Administra tive and				FT	Yes	\$56,000.00	\$55,857.00	\$0.00	\$0.00	\$0.00	\$0.00	\$55,857.00	No	

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Name	Title	Group	Department/ Subsidiary	Union Name	Bargainin g Unit	Full Time/ Part Time	Exempt	Base Annualized Salary	Actual salary paid to the individual	Overtime paid by Authority	Performance Bonus	Extra Pay	Other Compensation/ Allowances/ Adjustments	Total Compensation	Individual also paid by another entity to perform the work of the Authority	If yes, Is the payment made by State or local government
	OR	Clerical														
PINK, CAMERON	SORTING LINE WORKER	Operational	MRF	TEAM STER S		FT	Yes	\$27,668.00	\$2,128.00	\$998.00	\$0.00	\$0.00	\$64.00	\$3,190.00	No	
PIRATZKY, LISA	DATA ANALYST	Administra tive and Clerical				FT	Yes	\$39,530.00	\$39,517.00	\$0.00	\$0.00	\$2,970.00	\$0.00	\$42,487.00	No	
RIEKER, MELANIE	SCALEHO USE OPERATOR	Operational	TRANSFER STATION	TEAM STER S		FT	Yes	\$39,387.00	\$36,062.00	\$16,521.00	\$0.00	\$0.00	\$256.00	\$52,839.00	No	
ROSADO, ISIAH	SORTING LINE WORKER	Operational	MRF	TEAM STER S		FT	Yes	\$30,742.00	\$31,306.00	\$17,414.00	\$0.00	\$0.00	\$712.00	\$49,432.00	No	
ROSE, TIMOTHY	EXECUTIVE DIRECTOR	Executive				FT	Yes	\$112,736.00	\$58,970.00	\$0.00	\$0.00	\$46,291.00	\$321.00	\$105,582.00	No	
RUSSELL, RICHARD	DRIVER/OP ERATOR	Operational				PT	Yes	\$8,956.00	\$2,659.00	\$0.00	\$0.00	\$0.00	\$0.00	\$2,659.00	No	
SHAW, ERIC	DRIVER/OP ERATOR	Operational	TRANSPOR TATION	TEAM STER S		FT	Yes	\$49,754.00	\$49,731.00	\$11,873.00	\$0.00	\$1,450.00	\$112.00	\$63,166.00	No	
TUBBY, ANDREW	TRANSFER STATION OPERATOR	Operational	TRANSFER STATION	TEAM STER S		FT	Yes	\$46,862.00	\$47,117.00	\$21,296.00	\$0.00	\$1,450.00	\$272.00	\$70,135.00	No	
WARD, WAYNE	LABORER	Operational	MRF	TEAM STER S		FT	Yes	\$40,851.00	\$42,146.00	\$4,319.00	\$0.00	\$1,450.00	\$32.00	\$47,947.00	No	
WARREN, GREGORY	WELDER	Operational	VMF	TEAM STER S		FT	Yes	\$49,754.00	\$49,731.00	\$5,255.00	\$0.00	\$1,450.00	\$24.00	\$56,460.00	No	
WARREN, MARYLEE	SCALEHO USE OPERATOR	Operational	TRANSFER STATION	TEAM STER S		FT	Yes	\$43,763.00	\$45,025.00	\$13,301.00	\$0.00	\$1,450.00	\$360.00	\$60,136.00	No	
WHITAKER, BRENNAN	CLERICAL SECRETARY	Administra tive and Clerical				FT	Yes	\$42,226.00	\$42,369.00	\$0.00	\$0.00	\$950.00	\$0.00	\$43,319.00	No	
WHITTAKER, CHARLES	OPERATION S MANAGER	Managerial				FT	Yes	\$95,000.00	\$94,865.00	\$0.00	\$0.00	\$10,960.00	\$930.00	\$106,755.00	No	



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WHITTAKER, WILLIAM	BUILDINGS & GROUNDSK EEPER	Operational	BUILDINGS AND GROUNDS	TEAM STER S		FT	Yes	\$52,790.00	\$52,766.00	\$3,636.00	\$0.00	\$1,450.00	\$16.00	\$57,868.00	No	
WOLF, BRUCE	DRIVER/OP ERATOR	Operational	TRANSPOR TATION	TEAM STER S		FT	Yes	\$46,862.00	\$47,094.00	\$5,248.00	\$0.00	\$1,450.00	\$0.00	\$53,792.00	No	

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**Benefit Information**

During the fiscal year, did the Authority continue to pay for any of the above mentioned benefits for former staff or individuals affiliated with the Authority after those individuals left the Authority?	No
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**Board Members**

Name	Title	Severance Package	Payment for Unused Leave	Club Memberships	Use of Corporate Credit Cards	Personal Loans	Auto	Transportation	Housing Allowance	Spousal / Dependent Life Insurance	Tuition Assistance	Multi-Year Employment	None of these Benefits	Other
BEINKAFNER, KATHERINE	Board of Directors												X	
LANDI, CHARLES	Board of Directors												X	
MITTEN, LISA	Board of Directors												X	
MYERS, JOANNE	Board of Directors												X	
WADNOLA, FRED	Board of Directors												X	

**Staff**

Name	Title	Severance	Payment for Unused Leave	Club Memberships	Use of Corporate Credit Cards	Personal Loans	Auto	Transportation	Housing Allowance	Spousal / Dependent Life Insurance	Tuition Assistance	Multi-Year Employment	None of these Benefits	Other
ROSE, TIMOTHY	EXECUTIVE DIRECTOR	X	X				X					X		

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**Subsidiary/Component Unit Verification**

Is the list of subsidiaries, as assembled by the Office of the State Comptroller, correct?	Yes
Are there other subsidiaries or component units of the Authority that are active, not included in the PARIS reports submitted by this Authority and not independently filing reports in PARIS?	No

Name of Subsidiary/Component Unit	Status
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**Request Subsidiary/Component Unit Change**

Name of Subsidiary/Component Unit	Status	Requested Changes
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**Request Add Subsidiaries/Component Units**

Name of Subsidiary/Component Unit	Establishment Date	Purpose of Subsidiary/Component Unit
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**Request Delete Subsidiaries/Component Units**

Name of Subsidiary/Component Unit	Termination Date	Reason for Termination	Proof of Termination Document Name
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**Summary Financial Information**  
**SUMMARY STATEMENT OF NET ASSETS**

			Amount
<b>Assets</b>			
<b>Current Assets</b>			
	Cash and cash equivalents		\$5,112,984.00
	Investments		\$0.00
	Receivables, net		\$1,944,479.00
	Other assets		\$340,770.00
	<b>Total Current Assets</b>		<b>\$7,398,233.00</b>
<b>Noncurrent Assets</b>			
	Restricted cash and investments		\$3,377,451.00
	Long-term receivables, net		\$0.00
	Other assets		\$1,361,335.00
	<b>Capital Assets</b>		
		Land and other nondepreciable property	\$1,594,030.00
		Buildings and equipment	\$19,834,800.00
		Infrastructure	\$0.00
		Accumulated depreciation	\$9,594,012.00
		<b>Net Capital Assets</b>	<b>\$11,834,818.00</b>
	<b>Total Noncurrent Assets</b>		<b>\$16,573,604.00</b>
	<b>Total Assets</b>		<b>\$23,971,837.00</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
	Accounts payable		\$583,378.00
	Pension contribution payable		\$0.00
	Other post-employment benefits		\$0.00
	Accrued liabilities		\$1,450,410.00
	Deferred revenues		\$6,900.00
	Bonds and notes payable		\$714,371.00
	Other long-term obligations due within one year		\$270,272.00
	<b>Total Current Liabilities</b>		<b>\$3,025,331.00</b>
<b>Noncurrent Liabilities</b>			
	Pension contribution payable		\$0.00
	Other post-employment benefits		\$0.00
	Bonds and notes payable		\$3,162,280.00
	Long Term Leases		\$0.00
	Other long-term obligations		\$3,868,821.00
	<b>Total Noncurrent Liabilities</b>		<b>\$7,031,101.00</b>

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<b>Total Liabilities</b>			\$10,056,432.00
<b>Net Asset (Deficit)</b>			
<b>Net Assets</b>			
	Invested in capital assets, net of related debt		\$11,834,818.00
	Restricted		\$3,377,451.00
	Unrestricted		(\$1,296,864.00)
	<b>Total Net Assets</b>		<b>\$13,915,405.00</b>

**SUMMARY STATEMENT OF REVENUE, EXPENSES AND CHANGES IN NET ASSETS**

			Amount
<b>Operating Revenues</b>			
	Charges for services		\$16,552,850.00
	Rental & financing income		\$0.00
	Other operating revenues		\$57,674.00
	<b>Total Operating Revenue</b>		<b>\$16,610,524.00</b>
<b>Operating Expenses</b>			
	Salaries and wages		\$1,935,941.00
	Other employee benefits		\$1,375,089.00
	Professional services contracts		\$233,048.00
	Supplies and materials		\$139,792.00
	Depreciation & amortization		\$798,887.00
	Other operating expenses		\$10,435,632.00
	<b>Total Operating Expenses</b>		<b>\$14,918,389.00</b>
<b>Operating Income (Loss)</b>			<b>\$1,692,135.00</b>
<b>Nonoperating Revenues</b>			
	Investment earnings		\$170,340.00
	State subsidies/grants		\$272,666.00
	Federal subsidies/grants		\$0.00
	Municipal subsidies/grants		\$0.00
	Public authority subsidies		\$0.00
	Other nonoperating revenues		\$6,212.00
	<b>Total Nonoperating Revenue</b>		<b>\$449,218.00</b>
<b>Nonoperating Expenses</b>			
	Interest and other financing charges		\$1,061,112.00
	Subsidies to other public authorities		\$0.00
	Grants and donations		\$0.00
	Other nonoperating expenses		\$0.00
	<b>Total Nonoperating Expenses</b>		<b>\$1,061,112.00</b>
	<b>Income (Loss) Before Contributions</b>		<b>\$1,080,241.00</b>
<b>Capital Contributions</b>			<b>\$0.00</b>

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<b>Change in net assets</b>				\$1,080,241.00
<b>Net assets (deficit) beginning of year</b>				\$12,835,164.00
<b>Other net assets changes</b>				\$0.00
<b>Net assets (deficit) at end of year</b>				\$13,915,405.00

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**Current Debt**

Question		Response
1.	Did the Authority have any outstanding debt, including conduit debt, at any point during the reporting period?	Yes
2.	If yes, has the Authority issued any debt during the reporting period?	No

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**Schedule of Authority Debt**

Type of Debt			Statutory Authorization Amount (\$)	Begin Amount Total (\$)	New Debt Issuance (\$)	Amount Retired (\$)	End Amount Total (\$)
State Obligation	State Guaranteed						
State Obligation	State Supported						
State Obligation	State Contingent Obligation						
State Obligation	State Moral Obligation						
Other State-Funded	Other State-Funded						
Authority Debt - General Obligation	Authority Debt - General Obligation						
Authority Debt - Revenue	Authority Debt - Revenue		0.00	4,638,189.00	0.00	761,538.00	3,876,651.00
Authority Debt - Other	Authority Debt - Other						
Conduit		Conduit Debt					
Conduit		Conduit Debt - Pilot Increment Financing					
<b>TOTALS</b>			0.00	4,638,189.00	0.00	761,538.00	3,876,651.00



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**Real Property Acquisition/Disposal List**

This Authority has indicated that it had no real property acquisitions or disposals during the reporting period.

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**Personal Property**

This Authority has indicated that it had no personal property disposals during the reporting period.

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**Property Documents**

Question		Response	URL (If Applicable)
1.	In accordance with Section 2896(3) of PAL, the Authority is required to prepare a report at least annually of all real property of the Authority. Has this report been prepared?	Yes	<a href="https://ucrra.org/wp-content/uploads/2021/04/2020-Operations-and-Accomplishments-Internal-Control-Assessment-Real-Property.pdf">https://ucrra.org/wp-content/uploads/2021/04/2020-Operations-and-Accomplishments-Internal-Control-Assessment-Real-Property.pdf</a>
2.	Has the Authority prepared policies, procedures, or guidelines regarding the use, awarding, monitoring, and reporting of contracts for the acquisition and disposal of property?	Yes	<a href="https://ucrra.org/wp-content/uploads/2020/01/Misc-Policies.pdf">https://ucrra.org/wp-content/uploads/2020/01/Misc-Policies.pdf</a>
3.	In accordance with Section 2896(1) of PAL, has the Authority named a contracting officer who shall be responsible for the Authority's compliance with and enforcement of such guidelines?	Yes	N/A

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**Additional Comments**

Report is being filed after 3/31/21 due to staffing issues related to COVID